



Responding to the climate challenge Perspectives for energy providers

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A complex industrial environment



- Security of supply
- Competition for growth
- Capacity constraints
- Climate change

A Nordic energy champion



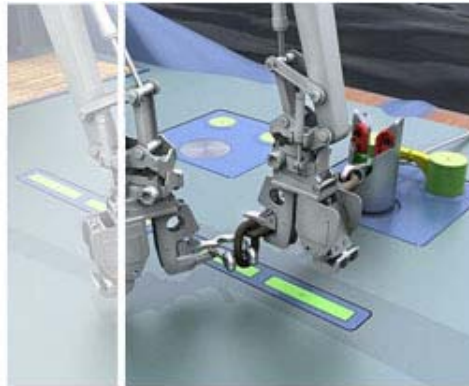
Strong Norwegian platform



International growth positions



Global gas supplier

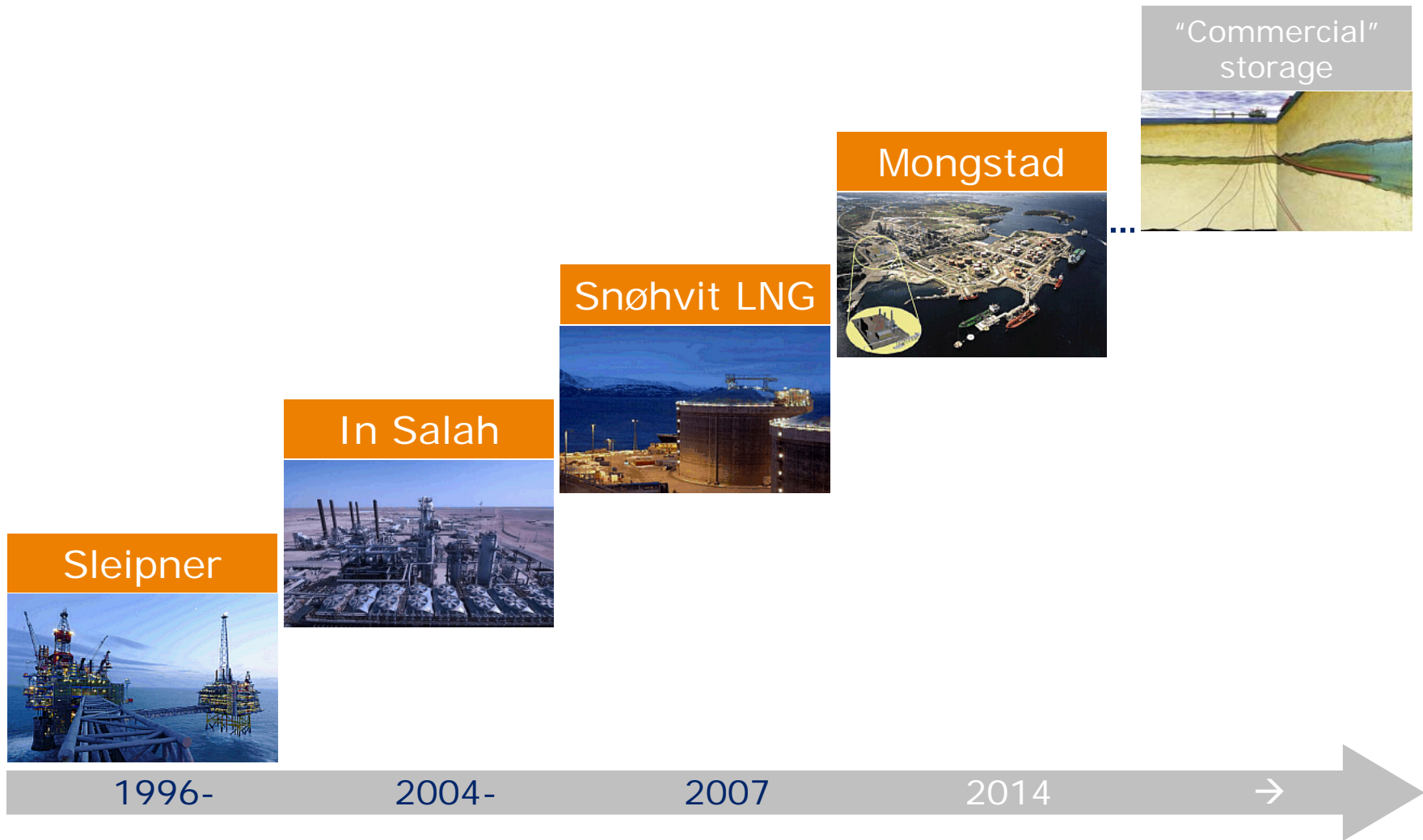


World class technology

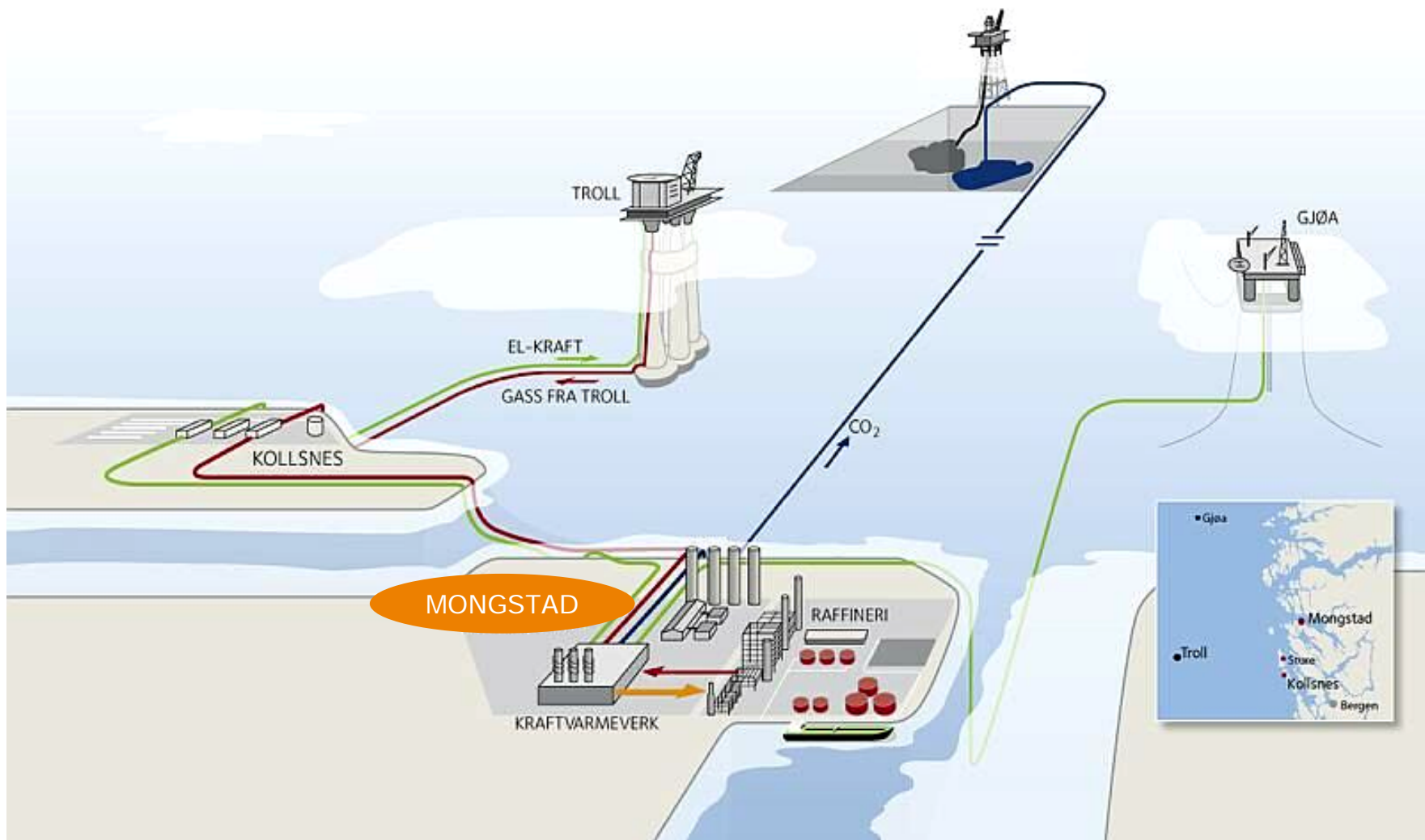


Marketing and manufacturing

Long term commitment



Industrial and environmental frontrunner



An innovative energy portfolio



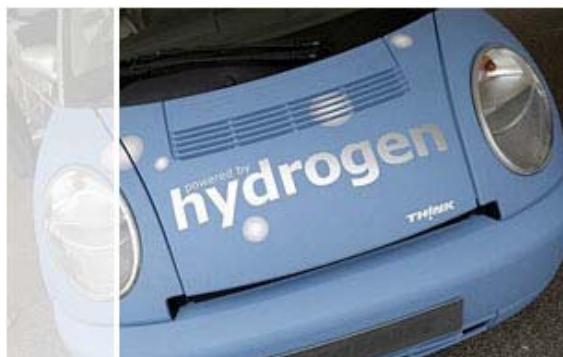
Biofuel



Energy efficiency



Wind



Hydrogen



Wood pellets



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